These financial statements have been prepared for reference in accordance with accounting principles and practices generally accepted in Japan.

Company name: Star Micronics Co., Ltd. Stock listing: Tokyo Stock Exchange
Code: $7718 \quad$ URL https://www.star-m.jp
Representative Director: Mamoru Sato, President and CEO
Inquiries: Seigo Sato, Senior Executive Officer, General Manager, Corporate Headquarters TEL: 054-263-1111
Scheduled annual general meeting of shareholders: March 28, 2024 Scheduled payment of dividends: March 12, 2024 Scheduled release of FY2023 business report: March 28, 2024
Preparation of supplementary explanatory materials for earnings report: Yes
Earnings presentation: Yes
(Figures less than one million are rounded down)

1. Consolidated Results for the Fiscal Year Ended December 31, 2023 (From January 1, 2023 to December 31, 2023)
(1) Consolidated Operating Results
(Percentages represent changes over the previous fiscal year)

|  | Net Sales |  | Operating Income |  | Ordinary Income |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | ( $¥$ million) | \% | ( $¥$ million) | \% | ( $¥$ million) | \% | ( $¥$ million) | \% |
| Year Ended December 31, 2023 | 78,196 | (10.5) | 10,350 | (25.7) | 10,960 | (22.8) | 8,175 | (20.6) |
| Year Ended December 31, 2022 | 87,368 | 35.7 | 13,925 | 87.8 | 14,199 | 82.2 | 10,298 | 79.4 |

(Note) Comprehensive income
Year Ended December 31, $2023 ¥ 11,755$ million [(23.5)\%] Year Ended December $312022 ¥ 15,374$ million [74.0\%]

|  | Net Income <br> per Share | Diluted Net Income <br> per Share | Ratio of Net Income to <br> Shareholders' Equity | Ratio of Ordinary <br> Income to Total Assets | Ratio of Operating <br> Income to Net Sales |
| :--- | :---: | :---: | :---: | :---: | :---: |
| (¥) | 218.89 | 218.17 | $\%$ | $\%$ |  |
| Year Ended December 31, 2023 | 271.14 | 270.01 | 10.7 | 11.4 | 13.2 |
| Year Ended December 31, 2022 |  | 15.4 | 15.6 | 15.9 |  |

Reference: Equity in earnings of affiliated companies
Year Ended December 31, $2023 \nexists(2)$ million Year Ended December 31, $2022 \quad ¥ 0$ million
(2) Consolidated Financial Position

|  | Total Assets | Net Assets | Equity Ratio | Net Assets per <br> Share |
| :--- | :---: | ---: | ---: | ---: |
|  | $(¥$ million $)$ | $(¥$ million $)$ | $\%$ | $(¥)$ |
| As of December 31, 2023 | 93,398 | 80,346 | 85.6 | $2,178.54$ |
| As of December 31, 2022 | 99,538 | 73,088 | 73.0 | $1,928.77$ |

Reference: Shareholders' Equity
As of December 31, $2023 \quad ¥ 79,964$ million As of December 31, $2022 \quad ¥ 72,628$ million
(3) Consolidated Cash Flows

|  | Operating <br> Activities | Investing <br> Activities | Financing <br> Activities | Year-end Cash and <br> Cash Equivalents |
| :--- | ---: | ---: | ---: | ---: |
|  | $(¥$ million) | $(¥$ million) | $(¥$ million) | $(¥$ million) |
| Year Ended December 31, 2023 | 7,126 | $(2,038)$ | $(5,054)$ | 31,434 |
| Year Ended December 31,2022 | 7,523 | $(2,633)$ | $(4,624)$ | 29,564 |

2. Dividends

|  | Dividends per Share |  |  |  |  | Dividends Total (Total) | Dividend Payout Ratio (Consolidated) | Dividend on Equity Ratio (Consolidated) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \hline 1 \mathrm{Q} \\ \text { End } \end{gathered}$ | $\begin{gathered} \hline 2 \mathrm{Q} \\ \text { End } \end{gathered}$ | $\begin{gathered} \hline \text { 3Q } \\ \text { End } \end{gathered}$ | Year- <br> End | $\begin{aligned} & \text { Full } \\ & \text { Year } \\ & \hline \end{aligned}$ |  |  |  |
|  | ( $¥$ | ( $¥$ | ( $¥$ | ( $¥$ | (¥) | ( $¥$ million) | \% | \% |
| FY 2022 | - | 30.00 | - | 40.00 | 70.00 | 2,637 | 25.8 | 4.0 |
| FY 2023 | - | 30.00 | - | 30.00 | 60.00 | 2,217 | 27.4 | 2.9 |
| FY 2024 (Projected) | - | 30.00 | - | 30.00 | 60.00 |  | 43.2 |  |

3. Consolidated Outlook for the Fiscal Year Ending December 31, 2024 (From January 1, 2024 to December 31, 2024)
(Percentages represent changes over the previous fiscal year)

|  | Net Sales |  | Operating Income |  | Ordinary Income |  | Net Income Attributable to Owners of Parent |  | Net Income per Share |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | ( $¥$ million) | \% | ( $¥$ million) | \% | ( $¥$ million) | \% | ( $¥$ million) | \% | ( ${ }^{\text {) }}$ |
| Interim term | 27,440 | (36.1) | 1,900 | (74.3) | 2,000 | (73.7) | 1,300 | (75.2) | 35.42 |
| Full Year | 65,800 | (15.9) | 7,000 | (32.4) | 7,200 | (34.3) | 5,100 | (37.6) | 138.94 |

*Note
(1) Significant changes in subsidiaries during the period under review (changes in certain specified subsidiaries resulting in revised scope of consolidation): None

$$
\text { New company: }-\quad \text { (Company name }) \quad, \text { Excluded company: }-\quad \text { (Company name) }
$$

(2) Changes in accounting policies, estimates and restatement or corrections
(i) Changes associated with revised accounting standards: Yes
(ii) Changes other than those in (i) above: None
(iii) Changes in accounting estimates: None
(iv) Retrospective restatement: None
(3) Number of shares issued and outstanding (Common stock)
(i) Number of shares issued and outstanding at period-end (Including treasury stock)

| As of December 31, 2023 | $41,921,434$ shares | As of December 31, 2022 | $42,465,134$ shares |
| :--- | :--- | :--- | :--- |

(ii) Number of treasury stock at period-end

| As of December 31, 2023 | $5,215,874$ shares | As of December 31, 2022 | $4,809,548$ shares |
| :--- | ---: | ---: | ---: |

(iii) Average number of outstanding shares

| As of December 31, 2023 | $37,349,647$ shares | As of December 31, 2022 | $37,982,790$ shares |
| :--- | ---: | :--- | :--- |

(Reference) Overview of Non-consolidated Financial Results
Non-consolidated Results for the Fiscal Year Ended December 31, 2023 (From January 1, 2023 to December 31, 2023)
(1) Non-consolidated Operating Results

|  | Net Sales |  | Operating Income |  | Ordinary Income |  | Net Income |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | ( $¥$ million) | \% | ( $¥$ million) | \% | ( $\ddagger$ million) | \% | ( $¥$ million) | \% |
| Year Ended December 31, 2023 | 41,235 | (14.8) | 4,528 | (38.0) | 9,733 | 13.7 | 8,309 | 28.1 |
| Year Ended December 31, 2022 | 48,375 | 41.9 | 7,303 | 304.4 | 8,563 | 86.8 | 6,485 | 50.4 |


|  | Net Income <br> per Share | Diluted Net Income <br> per Share |
| :--- | ---: | :---: |
| (¥) | $(¥)$ <br> Year Ended December 31, 2023$\quad 222.48$ | 221.75 |
| Year Ended December 31, 2022 | 170.74 | 170.02 |

(2) Non-consolidated Financial Position

|  | Total Assets | Net Assets | Equity Ratio | Net Assets per <br> Share |
| :--- | ---: | ---: | ---: | ---: |
|  | $(¥$ million) | $(¥$ million $)$ | $\%$ | $(\neq)$ |
| As of December 31, 2023 | 57,202 | 49,048 | 85.3 | $1,328.79$ |
| As of December 31, 2022 | 64,467 | 45,171 | 69.5 | $1,190.25$ |

Reference: Shareholders' Equity
As of December 31, $2023 ¥ 48,774$ million As of December 31, $2022 ¥ 44,819$ million

* This earnings report is not included in the scope of the audit or the certified public accountant.
* Regarding the appropriate use of earnings projections and other noteworthy matters

The above projections are based on information available at the time of release of this report and certain assumptions the Company considers reasonable. The Company does not promise that these projections will be achieved. Actual results may differ materially from projections due to a variety of factors. For information regarding the assumptions and other matters related to earnings projections in this report, refer to "(4) Future Outlook" under "1. Overview of Operating Results and Financial Position" on page 3.

1. Overview of Operationg Results and Financial Position ..... 2
(1) Overview of Operating Results for the Year Ended December 31, 2023 ..... 2
(2) Overview of Financial Position for the Year Ended December 31, 2023 ..... 2
(3) Overview of Cash Flows for the Year Ended December 31, 2023 ..... 3
(4) Future Outlook ..... 3
(5) Basic Dividend Policy and Dividends for This Fiscal Year and the Next Fiscal Year ..... 4
2. Basic Policy regarding the Selection of Accounting Standards ..... 4
3. Consolidated Financial Statements and Major Notes ..... 5
(1) Consolidated Balance Sheet ..... 5
(2) Consolidated Statement of Income and Consolidated Statement of Comprehensive Income ..... 7
Consolidated Statement of Income ..... 7
Consolidated Statement of Comprehensive Income ..... 8
(3) Consolidated Statement of Changes in Equity ..... 9
(4) Consolidated Statement of Cash Flows ..... 11
(5) Notes to Consolidated Financial Statements ..... 12
(Note on Going Concern Assumption) ..... 12
(Changes in Accounting Policies) ..... 12
(Segment Information) ..... 13
(Per Share Information) ..... 15
(Signisficant Subsequent Events) ..... 16

## 1. Overview of Operating Results and Financial Position

(1) Overview of Operating Results for the Year Ended December 31, 2023

Looking at fiscal 2023, the fiscal year ended December 31, 2023, the outlook for the economy remained uncertain throughout the period under review. Despite an overall modest recovery amid signs of a lull in the surge in resource prices and prolonged inflation, this uncertainty largely reflects growing concerns surrounding the threat of an economic recession owing to the prolonged upswing in interest rates in the U.S. and Europe, deteriorating market conditions and slowing investment in China, and fluctuations in foreign currency exchange rates.
In each of the major markets in which the Star Micronics Group operates, demand for POS printers was generally weak. In addition, demand for the Group's mainstay machine tools in overseas markets, which had previously remained high, stalled with little or no forward momentum. Exacerbating these difficult trends, demand in Japan also failed to recover.
Under these circumstances, the Star Micronics Group reported sales of $¥ 78,196$ million for the he fiscal year under review, down $10.5 \%$ compared with the previous fiscal year. Despite the overall impact of depreciation in the value of the yen, this was mainly due to a decline in sales of the Company's mainstay machine tools. From a profit perspective, operating income declined $25.7 \%$, to $¥ 10,350$ million. Ordinary income decreased $22.8 \%$, to $¥ 10,960$ million. Net income attributable to owners of parent fell $20.6 \%$, to $¥ 8,175$ million.

Meanwhile, Smart Solution Technology, Inc. (SST) was included in the Company's scope of consolidation and the Special Products Segment effective from the first half of the fiscal year under review.
Performance by segment was as follows:

## (Special Products)

Sales of POS printers declined. This largely reflected the downturn in mPOS demand, which had remained robust. Looking at trends by geographic region, sales in the U.S. market decreased substantially owing to the downturn in mPOS demand. Sales in the European market were essentially unchanged from the previous fiscal year due to the impact of such factors as the yen's depreciation. Meanwhile, despite weak market conditions throughout the domestic market, sales in Japan increased significantly compared with the previous fiscal year owing to the inclusion of SST in the Company's scope of consolidation.
Accounting for these factors, sales decreased $10.3 \%$ compared with the previous fiscal year, to $¥ 16,111$ million. Operating income declined substantially year on year, to $¥ 1,953$ million, down $48.0 \%$.

## (Machine Tools)

Sales of CNC automatic lathes decreased. Notwithstanding progress from the beginning of the fiscal year under review to reduce the order backlog from the previous fiscal year mainly in the U.S. and European markets, this decrease was mainly due to delays in market recovery in China. By geographic region, sales in the U.S. declined overall owing to sluggish market condition, which largely reflected such factors as the prolonged upswing in interest rates. In addition, sales in the European market increased significantly centered mainly on automotive-related products. Meanwhile, sales decreased substantially in the Asian market. This was mainly attributable to weak sales of automotive- and telecommunications-related products on the back of the continued cautious approach toward capital investment in China over the latter half of the previous fiscal year and other factors. Sales declined significantly in the domestic market, mainly due to the continued lackluster performance of the automotive sector.
Accounting for each of the aforementioned factors, sales and income declined year on year. In specific terms, sales decreased $10.6 \%$ compared with the previous fiscal year, to $¥ 62,084$ million. Operating income declined $15.5 \%$, to $¥ 10,349$ million.
(2) Overview of Financial Position for the Year Ended December 31, 2023

Total assets as of the end of the fiscal year under review stood at $¥ 93,398$ million, a decrease of $¥ 6,140$ million compared with the end of the previous fiscal year. This largely reflected the decline in trade notes and accounts receivable as well as inventories. Total liabilities came to $¥ 13,052$ million, a decline of $¥ 13,398$ million compared with the previous fiscal year-end. This was mainly due to the downturn in trade payables and income taxes payable. Total net assets increased $¥ 7,258$ million year on year, to $¥ 80,346$ million. Despite such factors as dividends paid and the purchase and retirement of treasury stock, this was in large part due to the increase in retained earnings and foreign currency translation adjustments.

## (3) Overview of Cash Flows for the Year Ended December 31, 2023

Cash and cash equivalents as of the end of the fiscal year under review came to $¥ 31,434$ million, an increase of $¥ 1,870$ million compared with the end of the previous fiscal year. This was the result of net cash provided by operating activities of $¥ 7,126$ million, and partially offset by net cash used in investing and financing activities of $¥ 2,038$ million and $¥ 5,054$ million, respectively, and the addition of a translation adjustment on cash and cash equivalents.
(Operating Activities)
Net cash provided by operating activities totaled $¥ 7,126$ million ( $¥ 7,523$ million for the previous fiscal year). While the principal cash outflows included the decrease in trade payables and income taxes paid, the major cash inflows included income before income taxes as well as decreases in inventories and trade notes and accounts receivable.
(Investing Activities)
Net cash used in investing activities came to $¥ 2,038$ million ( $¥ 2,633$ million for the previous fiscal year). The major cash outflow was for purchases of property, plant and equipment.
(Financing Activities)
Net cash used in financing activities totaled $¥ 5,054$ million ( $¥ 4,624$ million for the previous fiscal year) owing to dividends paid and payments for the purchase of treasury stock.
(Reference) Trends in Cash Flow Related Indices

|  | FY12 | FY12 | FY12 | FY12 | FY12 |
| :--- | ---: | ---: | ---: | ---: | ---: |
|  | 2019 | 2020 | 2021 | 2022 | 2023 |
| Equity Ratio (\%) | 65.2 | 68.2 | 74.1 | 73.0 | 85.6 |
| Market Value Basis Equity Ratio (\%) | 72.7 | 81.5 | 72.8 | 61.2 | 67.6 |
| Debt / Cash Flow Ratio (Years) | 0.6 | 0.4 | 0.1 | 0.2 | 0.2 |
| Interest Coverage Ratio (Times) | 316.6 | 351.8 | 512.4 | 271.8 | 233.9 |

Equity Ratio
Market Value Basis Equity Ratio
Debt / Cash Flow Ratio
Interest Coverage Ratio
: Shareholders Equity / Total Assets
: Market Capitalization / Total Assets
: Debt / Cash Flows
: Cash Flows / Interest Payments
(Note)
1 Calculation based on the consolidated basis financial figures.
2 Market capitalization is calculated by multiplying the closing price as of the end of the fiscal year by the total number of shares issued and outstanding (excluding treasury stock).
3 "Cash flow" uses the net cash provided by operating activities.
4 "Interest-bearing liabilities" comprises all the liabilities recorded on the consolidated balance sheet for which interest must be paid.

## (4) Future Outlook

Looking ahead, conditions throughout the global economy are expected to remain uncertain. In addition to ongoing concerns surrounding such geopolitical risks as the prolonged crisis in Ukraine and military conflicts in the Middle East, this is due to a variety of factors, including anxieties toward a slowdown in economic activities owing to the impacts of continued inflation and the tightening of global monetary policy.
Under these circumstances, and in the context of the Company's consolidated business performance for the coming fiscal year, sales in the mainstay Machine Tools Segment are forecast to decline. Despite expectations of a recovery mainly for automotive-related products in Japan and an anticipated gradual positive turnaround overseas toward the latter half of the coming fiscal year, this forecast decline is amid sluggish capital investment demand across all regions since the previous fiscal year. In the Special Products Segment, sales are projected to decline. While sales are expected to increase due to new products, this forecast downturn largely reflects the overall weak nature of market conditions especially in the U.S. market.
Taking into account the aforementioned factors, our outlook for consolidated results in the coming fiscal year is a downturn. In specific terms, we expect a decrease in net sales of $15.9 \%$ compared with the fiscal year under review, to $¥ 65,800$ million. On a year-on-year basis, operating income is forecast to decline $32.4 \%$, to $¥ 7,000$ million, ordinary income to fall $34.3 \%$, to $¥ 7,200$ million, and net income attributable to owners of parent to also drop $37.6 \%$, to $¥ 5,100$ million in the fiscal year ending December 31, 2024.
Forecasts are based on the assumptions that the yen/US dollar exchange rate will be JPY135 and the yen/Euro exchange rate will be JPY150.

## (5) Basic Dividend Policy and Dividends for This Fiscal Year and the Next Fiscal Year

Star Micronics positions the return and distribution of profits to shareholders as an important management priority. With this in mind, the Company has put in place the basic policy of continuing to pay a progressive and stable annual dividend of at least $¥ 60$ per share and committing to achieve a total payout ratio of at least $50 \%$, including the repurchase of its own shares.
Based on this policy, Star Micronics plans to pay a period-end dividend of $¥ 30$ per share. Together with the interim dividend of $¥ 30$ per share, the Company is looking to pay an annual dividend of $¥ 60$ per share. Excluding the previous period's special dividend paid, this annual dividend is unchanged from the previous fiscal year.
As far as the dividend for the next fiscal year is concerned, and once again based on the aforementioned policy, Star Micronics plans to pay an interim and period-end dividend of $¥ 30$ per share for an annual dividend of $¥ 60$ per share. This is unchanged from the fiscal year under review.
Turning to the Company's internal reserves, Star Micronics is committed to enhancing its corporate value while increasing shareholders' profits. At the same time, the Company will look to engage in a variety of activities including investment in future growth fields in a bid to ensure its sustainable growth.

## 2. Basic Policy regarding the Selection of Accounting Standards

Taking into consideration comparability of consolidated financial statements between periods and between companies, the policy of the Star Micronics Group is to prepare consolidated financial statements according to Japanese accounting standards for the foreseeable future.
We will address the application of International Financial Reporting Standards as appropriate, taking into account conditions in Japan and other countries.

## 3. Consolidated Financial Statements and Major Notes

(1) Consolidated Balance Sheet
(Unit: Thousands of yen)
As of December 31, 2022
As of December 31, 2023

| Assets |  |  |
| :---: | :---: | :---: |
| Current assets |  |  |
| Cash and deposits | 30,069,164 | 29,721,934 |
| Trade notes and accounts receivable | 22,749,935 | 18,594,767 |
| Securities | 34,278 | - |
| Merchandise and finished goods | 14,361,778 | 14,542,598 |
| Work in process | 6,578,912 | 4,276,374 |
| Raw materials and supplies | 4,146,484 | 2,943,701 |
| Other | 2,264,776 | 3,475,268 |
| Allowance for doubtful accounts | $(132,608)$ | $(197,701)$ |
| Total current assets | 80,072,720 | 73,356,942 |
| Non-current assets |  |  |
| Property, plant and equipment |  |  |
| Buildings and structures | 16,081,361 | 16,884,132 |
| Accumulated depreciation | $(8,696,371)$ | $(9,623,038)$ |
| Buildings and structures, net | 7,384,989 | 7,261,093 |
| Machinery, equipment and vehicles | 12,911,779 | 12,082,203 |
| Accumulated depreciation | $(9,579,550)$ | $(8,738,236)$ |
| Machinery, equipment and vehicles, net | 3,332,228 | 3,343,966 |
| Tools, furniture and fixtures | 9,066,974 | 9,529,120 |
| Accumulated depreciation | $(7,716,743)$ | $(8,174,599)$ |
| Tools, furniture and fixtures, net | 1,350,231 | 1,354,520 |
| Land | 2,008,241 | 2,488,800 |
| Lease assets | 121,319 | 148,892 |
| Accumulated depreciation | $(60,124)$ | $(88,219)$ |
| Lease assets, net | 61,195 | 60,672 |
| Construction in progress | 215,439 | 144,002 |
| Other | 1,901,468 | 2,189,887 |
| Accumulated depreciation | $(557,338)$ | $(939,997)$ |
| Other, net | 1,344,130 | 1,249,890 |
| Total property, plant and equipment | 15,696,456 | 15,902,946 |
| Intangible assets |  |  |
| Other | 445,331 | 793,994 |
| Total intangible assets | 445,331 | 793,994 |
| Investments and other assets |  |  |
| Investment securities | 1,131,830 | 662,038 |
| Deferred tax assets | 425,428 | 497,702 |
| Net defined benefit asset | 1,299,938 | 1,655,209 |
| Other | 466,926 | 529,711 |
| Total investments and other assets | 3,324,123 | 3,344,661 |
| Total Non-current assets | 19,465,910 | 20,041,602 |
| Total assets | 99,538,631 | 93,398,545 |


| Liabilities |  |  |
| :---: | :---: | :---: |
| Current liabilities |  |  |
| Trade notes and accounts payable | 8,369,767 | 3,345,274 |
| Electronically recorded obligations-operating | 4,618,781 | 326,753 |
| Current portion of long-term bank loans | - | 28,404 |
| Lease obligations | 26,484 | 29,637 |
| Income taxes payable | 2,417,312 | 313,660 |
| Contract liabilities | 965,914 | 331,598 |
| Provision for bonuses | 1,550,218 | 896,288 |
| Other | 7,155,653 | 6,136,430 |
| Total current liabilities | 25,104,131 | 11,408,047 |
| Non-current liabilities |  |  |
| Long-term bank loans | - | 8,315 |
| Lease obligations | 41,207 | 37,827 |
| Net defined benefit liability | 100,988 | 116,575 |
| Other | 1,204,176 | 1,481,359 |
| Total non-current liabilities | 1,346,371 | 1,644,076 |
| Total liabilities | 26,450,503 | 13,052,124 |
| Net assets |  |  |
| Shareholders' equity |  |  |
| Capital stock | 12,721,939 | 12,721,939 |
| Capital surplus | 11,710,490 | 10,948,546 |
| Retained earnings | 49,849,455 | 55,401,296 |
| Treasury stock | $(6,608,499)$ | $(7,637,848)$ |
| Total shareholders' equity | 67,673,385 | 71,433,933 |
| Accumulated other comprehensive income |  |  |
| Valuation difference on available-for-sale securities | 107,591 | 167,186 |
| Foreign currency translation adjustments | 3,366,425 | 7,058,883 |
| Remeasurements of defined benefit plans | 1,481,466 | 1,304,441 |
| Total accumulated other comprehensive income | 4,955,484 | 8,530,511 |
| Stock acquisition rights | 351,712 | 274,809 |
| Noncontrolling interests | 107,545 | 107,166 |
| Total net assets | 73,088,128 | 80,346,421 |
| Total liabilities and net assets | 99,538,631 | 93,398,545 |

(2) Consolidated Statement of Income and Consolidated Statement of Comprehensive Income
(Consolidated Statement of Income)

As of December 31, 2022
(From January 1, 2022 to
December 31, 2022)

As of December 31, 2023
(From January 1, 2023 to
December 31, 2023)

| Net sales | 87,368,377 | 78,196,383 |
| :---: | :---: | :---: |
| Cost of sales | 53,526,275 | 47,472,288 |
| Gross profit | 33,842,101 | 30,724,094 |
| Selling, general and administrative expenses | 19,916,997 | 20,373,214 |
| Operating income | 13,925,104 | 10,350,879 |
| Non-operating income |  |  |
| Interest income | 166,100 | 339,312 |
| Foreign exchange gains | - | 22,838 |
| Rent income | 41,963 | 41,987 |
| Miscellaneous income | 245,734 | 254,503 |
| Total non-operating income | 453,798 | 658,642 |
| Non-operating expenses |  |  |
| Interest expense | 32,005 | 30,310 |
| Loss on valuation of investment securities | 52,720 | - |
| Foreign exchange loss-net | 76,186 | - |
| Miscellaneous loss | 18,778 | 18,733 |
| Total non-operating expenses | 179,690 | 49,043 |
| Ordinary income | 14,199,212 | 10,960,478 |
| Extraordinary income |  |  |
| Gain on sales of non-current assets | 32,655 | 15,244 |
| Gain on revision of retirement benefit plan | - | 203,002 |
| Total extraordinary income | 32,655 | 218,246 |
| Extraordinary losses |  |  |
| Loss on disposal of non-current assets | 20,312 | 77,803 |
| Total extraordinary losses | 20,312 | 77,803 |
| Income before income taxes | 14,211,555 | 11,100,921 |
| Income taxes-current | 3,892,830 | 2,693,339 |
| Income taxes-deferred | $(69,806)$ | 234,708 |
| Total income taxes | 3,823,023 | 2,928,047 |
| Net income | 10,388,532 | 8,172,873 |
| Net income attributable to noncontrolling interests | 89,909 | $(2,618)$ |
| Net income attributable to owners of the parent | 10,298,622 | 8,175,492 |

As of December 31, 2022 As of December 31, 2023
(From January 1, 2022 to (From January 1, 2023 to
December 31, 2022) December 31, 2023)

| Net income | $10,388,532$ | $8,172,873$ |
| :--- | ---: | ---: |
| Other comprehensive income |  |  |
| Valuation difference on available-for-sale securities | 23,185 | 59,594 |
| Foreign currency translation adjustments | $3,892,903$ | $(177,025)$ |
| Remeasurements of defined benefit plans | $1,004,629$ | 10,362 |
| Share of other comprehensive income of entities | 65,022 | $3,583,111$ |
| accounted for using equity method | $4,985,740$ | $11,755,985$ |
| Total other comprehensive income | $15,374,273$ | $11,750,519$ |
| Comprehensive income | $15,250,184$ | 5,465 |
| (Total comprehensive income attributable to:) | 124,088 |  |
| Owners of parent |  |  |
| Noncontrolling interests |  |  |

(3) Consolidated Statement of Changes in Equity

Fiscal year ended December 31, 2022 (From January 1, 2022 to December 31, 2022)
(Unit: Thousands of yen)

|  | Shareholders'equity |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Capital stock | Capital surplus | Retained earnings | Treasury stock | Total Shareholders'equity |
| Balance at beginning of current period | 12,721,939 | 13,854,202 | 41,814,173 | $(7,066,934)$ | 61,323,380 |
| Cumulative effect of accounting change |  |  | $(10,329)$ |  | $(10,329)$ |
| Restated balance | 12,721,939 | 13,854,202 | 41,803,843 | $(7,066,934)$ | 61,313,050 |
| Changes of items during period |  |  |  |  |  |
| Cash dividends |  |  | $(2,253,010)$ |  | $(2,253,010)$ |
| Net income attributable to owners of parent |  |  | 10,298,622 |  | 10,298,622 |
| Purchase of treasury stock |  |  |  | $(1,958,342)$ | $(1,958,342)$ |
| Disposal of treasury stock |  | 8,648 |  | 205,436 | 214,085 |
| Retirement of treasury stock |  | $(2,211,341)$ |  | 2,211,341 | - |
| Purchase of shares of consolidated subsidiaries |  | 60,039 |  |  | 60,039 |
| Sales of shares of consolidated subsidiaries |  | $(1,059)$ |  |  | $(1,059)$ |
| Net changes of items other than shareholders' equity |  |  |  |  |  |
| Net change in the year | - | $(2,143,712)$ | 8,045,611 | 458,435 | 6,360,335 |
| Balance at end of current period | 12,721,939 | 11,710,490 | 49,849,455 | $(6,608,499)$ | 67,673,385 |


|  | Accumulated other comprehensive income |  |  |  | Stock Acquisition rights | Noncontrolling interests | Total net assets |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Valuation difference on available-for-sal e securities | Foreign currency translation adjustments | Remeasurements of defined benefit plans | Total <br> accumulated <br> other <br> comprehensive <br> income |  |  |  |
| Balance at beginning of current period | 84,406 | $(830,454)$ | 476,837 | $(269,210)$ | 420,462 | 253,566 | 61,728,198 |
| Cumulative effect of accounting change |  |  |  |  |  |  | $(10,329)$ |
| Restated balance | 84,406 | $(830,454)$ | 476,837 | $(269,210)$ | 420,462 | 253,566 | 61,717,868 |
| Changes of items during period |  |  |  |  |  |  |  |
| Cash dividends |  |  |  |  |  |  | $(2,253,010)$ |
| Net income attributable to owners of parent |  |  |  |  |  |  | 10,298,622 |
| Purchase of treasury stock |  |  |  |  |  |  | $(1,958,342)$ |
| Disposal of treasury stock |  |  |  |  |  |  | 214,085 |
| Retirement of treasury stock |  |  |  |  |  |  | - |
| Purchase of shares of consolidated subsidiaries |  |  |  |  |  |  | 60,039 |
| Sales of shares of consolidated subsidiaries |  |  |  |  |  |  | $(1,059)$ |
| Net changes of items other than shareholders' equity | 23,185 | 4,196,879 | 1,004,629 | 5,224,694 | $(68,749)$ | $(146,020)$ | 5,009,924 |
| Net change in the year | 23,185 | 4,196,879 | 1,004,629 | 5,224,694 | $(68,749)$ | $(146,020)$ | 11,370,259 |
| Balance at end of current period | 107,591 | 3,366,425 | 1,481,466 | 4,955,484 | 351,712 | 107,545 | 73,088,128 |

Fiscal year ended December 31, 2023 (From January 1, 2023 to December 31, 2023)
(Unit: Thousands of yen)

|  | Shareholders'equity |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Capital stock | Capital surplus | Retained earnings | Treasury stock | Total <br> Shareholders'equity |
| Balance at beginning of current period | 12,721,939 | 11,710,490 | 49,849,455 | $(6,608,499)$ | 67,673,385 |
| Changes of items during period |  |  |  |  |  |
| Cash dividends |  |  | $(2,623,651)$ |  | $(2,623,651)$ |
| Net income attributable to owners of parent |  |  | 8,175,492 |  | 8,175,492 |
| Purchase of treasury stock |  |  |  | $(2,000,670)$ | $(2,000,670)$ |
| Disposal of treasury stock |  | 11,197 |  | 198,179 | 209,377 |
| Retirement of treasury stock |  | $(773,141)$ |  | 773,141 | - |
| Net changes of items other than shareholders' equity |  |  |  |  |  |
| Net change in the year | - | $(761,943)$ | 5,551,841 | $(1,029,349)$ | 3,760,547 |
| Balance at end of current period | 12,721,939 | 10,948,546 | 55,401,296 | $(7,637,848)$ | 71,433,933 |


|  | Accumulated other comprehensive income |  |  |  | Stock Acquisition rights | Noncontrolling interests | Total net assets |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Valuation difference on available-for-sal e securities | Foreign currency translation adjustments | Remeasurements of defined benefit plans | Total accumulated other comprehensive income |  |  |  |
| Balance at beginning of current period | 107,591 | 3,366,425 | 1,481,466 | 4,955,484 | 351,712 | 107,545 | 73,088,128 |
| Changes of items during period |  |  |  |  |  |  |  |
| Cash dividends |  |  |  |  |  |  | $(2,623,651)$ |
| Net income attributable to owners of parent |  |  |  |  |  |  | 8,175,492 |
| Purchase of treasury stock |  |  |  |  |  |  | $(2,000,670)$ |
| Disposal of treasury stock |  |  |  |  |  |  | 209,377 |
| Retirement of treasury stock |  |  |  |  |  |  | - |
| Net changes of items other than shareholders' equity | 59,594 | 3,692,458 | $(177,025)$ | 3,575,026 | $(76,903)$ | (378) | 3,497,744 |
| Net change in the year | 59,594 | 3,692,458 | $(177,025)$ | 3,575,026 | $(76,903)$ | (378) | 7,258,292 |
| Balance at end of current period | 167,186 | 7,058,883 | 1,304,441 | 8,530,511 | 274,809 | 107,166 | 80,346,421 |

As of December 31, 2022
(From January 1, 2022 to December 31, 2022)

As of December 31, 2023
(From January 1, 2023 to
December 31, 2023)

| Operating activities |  |  |
| :---: | :---: | :---: |
| Income before income taxes | 14,211,555 | 11,100,921 |
| Depreciation and amortization | 2,413,910 | 2,710,204 |
| Gain on revision of retirement benefit plan | - | $(203,002)$ |
| Loss on valuation of investment securities | 52,720 | - |
| Increase (decrease) in allowance for doubtful receivables | $(22,611)$ | 41,904 |
| (Decrease) increase in net defined benefit liability | 100,466 | $(391,539)$ |
| Interest and dividends income | $(179,840)$ | $(361,477)$ |
| Interest expenses | 32,005 | 30,310 |
| Gain on sales of property, plant and equipment | $(32,655)$ | $(15,244)$ |
| Loss on disposal of property, plant and equipment | 20,312 | 77,803 |
| Decrease (increase) in trade receivables | $(1,728,331)$ | 6,389,800 |
| Decrease (increase) in inventories | $(5,879,548)$ | 4,710,822 |
| Decrease in trade payables | $(56,752)$ | $(11,762,165)$ |
| Other-net | 813,800 | $(483,506)$ |
| Subtotal | 9,745,030 | 11,844,832 |
| Interest and dividends income received | 179,089 | 362,344 |
| Interest expenses paid | $(27,684)$ | $(30,463)$ |
| Income taxes refund | 91,724 | 93,043 |
| Income taxes paid | (2,464,870) | $(5,143,127)$ |
| Net cash provided by operating activities | 7,523,288 | 7,126,630 |
| Investing activities |  |  |
| Purchases of property, plant and equipment | $(2,170,723)$ | $(2,321,006)$ |
| Proceeds from sales of property, plant and equipment | 148,006 | 69,275 |
| Purchases of investment securities | $(200,000)$ | - |
| Proceeds from sales of investment securities | - | 600,000 |
| Payments into time deposits | $(500,016)$ | $(284,880)$ |
| Proceeds from withdrawal of time deposits | 430,373 | 534,631 |
| Purchase of shares of subsidiaries resulting in change in scope of consolidation | - | $(382,959)$ |
| Other-net | $(341,158)$ | $(253,850)$ |
| Net cash provided by (used in) investing activities | $(2,633,517)$ | $(2,038,789)$ |
| Financing activities |  |  |
| Decrease in short-term bank loans | - | $(15,000)$ |
| Repayments of long-term bank loans | - | $(90,856)$ |
| Repayments of finance lease obligations | $(28,826)$ | $(30,108)$ |
| Payments for purchase of treasury stock | $(1,960,299)$ | $(2,002,170)$ |
| Disposal of treasury stock | 119,670 | 60,877 |
| Dividends paid to shareholders | $(2,251,151)$ | (2,627,762) |
| Dividends paid to noncontrolling shareholders of consolidated subsidiaries | $(9,970)$ | $(5,844)$ |
| Other-net | $(493,424)$ | $(343,331)$ |
| Net cash used in financing activities | $(4,624,003)$ | (5,054,195) |
| Foreign currency translation adjustments on cash and cash equivalents | 2,099,580 | 1,836,442 |
| Net increase in cash and cash equivalents | 2,365,347 | 1,870,086 |
| Cash and cash equivalents at beginning of year | 27,199,045 | 29,564,392 |
| Cash and cash equivalents at end of year | 29,564,392 | 31,434,479 |

## (5) Notes to Consolidated Financial Statements

(Note on Going Concern Assumption)
Not applicable
(Changes in Accounting Policies)
(Application of "Implementation Guidance on Accounting Standard for Fair Value Measurement")
The Company began applying the "Implementation Guidance on Accounting Standard for Fair Value Measurement" (ASBJ Guidance No. 31, revision issued on June 17, 2021) at the beginning of the first quarter of the fiscal year under review. Accordingly, the Company will apply the new accounting policies stipulated in the Implementation Guidance on Accounting Standard for Fair Value Measurement in the future in accordance with the transitional handling stipulated in Section 27-2 of the Implementation Guidance on Accounting Standard for Fair Value Measurement.
Application of this guidance has no impact on quarterly consolidated financial statements.

## (Segment Information)

1. Description of reportable segments

The Group's reportable segments are those for which separate financial information is available and regular evaluation by the Company's management is being performed in order to decide how resources are allocated among the Group. Star Micronics is comprised of the Special Products, and Machine Tools segments. These two reporting segments are configured on a business division basis by products and services.
The Special Products Segment engages in the manufacture and sale of point-of-sale (POS) printers. The Machine Tools Segment undertakes the manufacture and sale of machine tools including CNC automatic lathes.
2. Methods of measurement for the amounts of sales, profit (loss), assets, liabilities and other items for each Reportable segment
The accounting method for reportable business segments is consistent with the accounting method use to prepare consolidated financial statements.
Figures for income in reportable segment are on an operating income basis.
3. Information about sales, profit (loss), assets, liabilities and other items

Fiscal year ended December 31, 2022 (From January 1, 2022 to December 31, 2022)

|  | (Unit: Thousands of yen) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Reportable Segment |  |  | Adjustments <br> (Note 1) | Consolidated <br> Financial <br> Statement <br> Amounts <br> (Note 2) |
|  | Special Products | Machine Tools | Total |  |  |
| Sales |  |  |  |  |  |
| Sales to external customers | 17,959,641 | 69,408,735 | 87,368,377 | - | 87,368,377 |
| Intersegment sales or transfers | - | - | - | - | - |
| Total | 17,959,641 | 69,408,735 | 87,368,377 | - | 87,368,377 |
| Segment profit | 3,754,305 | 12,248,454 | 16,002,759 | $(2,077,654)$ | 13,925,104 |
| Segment assets | 15,940,198 | 69,478,546 | 85,418,744 | 14,119,887 | 99,538,631 |
| Other items: |  |  |  |  |  |
| Depreciation | 442,282 | 1,791,135 | 2,233,418 | 180,491 | 2,413,910 |
| Investments in associates | 293,145 | - | 293,145 | - | 293,145 |
| Increase in property, plant and equipment and intangible assets | 606,021 | 2,598,361 | 3,204,382 | 185,908 | 3,390,290 |

## Notes:

1. Adjustments were made as follows.
(1) Adjustments to segment income represent corporate expenses that are not allocated to a particular reporting segment. Corporate expenses mainly comprise expenses relating to the Company's head office administration department.
(2) Adjustments to segment assets represent corporate assets that are not allocated to a particular reporting segment. Corporate assets mainly comprise surplus funds (cash and deposits) as well as assets relating to the Company's administration department.
(3) Reconciliations recorded for depreciation include depreciation incurred by corporate assets that are not allocated to any reportable segment.
(4) Reconciliations recorded for increase in property, plant and equipment and intangible assets are capital investments principally for corporate assets that are not allocated to any reportable segment.
2. Segment profit agrees with operating profit in the accompanying consolidated statement of income.

Fiscal year ended December 31, 2023 (From January 1, 2023 to December 31, 2023)
(Unit: Thousands of yen)

|  | Reportable Segment |  |  | Adjustments (Note 1) | Consolidated <br> Financial <br> Statement <br> Amounts <br> (Note 2) |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Special <br> Products | Machine Tools | Total |  |  |
| Sales |  |  |  |  |  |
| Sales to external customers | 16,111,522 | 62,084,860 | 78,196,383 | - | 78,196,383 |
| Intersegment sales or transfers | - | - | - | - | - |
| Total | 16,111,522 | 62,084,860 | 78,196,383 | - | 78,196,383 |
| Segment profit | 1,953,241 | 10,349,536 | 12,302,777 | $(1,951,898)$ | 10,350,879 |
| Segment assets | 14,138,778 | 64,647,591 | 78,786,369 | 14,612,175 | 93,398,545 |
| Other items: |  |  |  |  |  |
| Depreciation | 496,367 | 2,045,771 | 2,542,139 | 168,064 | 2,710,204 |
| Investments in associates | 301,246 | - | 301,246 | - | 301,246 |
| Increase in property, plant and equipment and intangible assets | 502,185 | 2,042,097 | 2,544,012 | 136,190 | 2,680,473 |

Notes:

1. Adjustments were made as follows.
(1) Adjustments to segment income represent corporate expenses that are not allocated to a particular reporting segment. Corporate expenses mainly comprise expenses relating to the Company's head office administration department.
(2) Adjustments to segment assets represent corporate assets that are not allocated to a particular reporting segment. Corporate assets mainly comprise surplus funds (cash and deposits) as well as assets relating to the Company's administration department.
(3) Reconciliations recorded for depreciation include depreciation incurred by corporate assets that are not allocated to any reportable segment.
(4) Reconciliations recorded for increase in property, plant and equipment and intangible assets are capital investments principally for corporate assets that are not allocated to any reportable segment.
2. Segment profit agrees with operating profit in the accompanying consolidated statement of income.
(Per Share Information)

|  | FY12/2022 <br> (From January 1, 2022 to <br> December 31, 2022) | FY12/2023 <br> (From January 1, 2023 to <br> December 31, 2023) |
| :--- | ---: | ---: |
| Net assets per share | $¥ 1,928.77$ | $¥ 2,178.54$ |
| Net income per share | $¥ 271.14$ | $¥ 218.89$ |
| Diluted net income per share | $¥ 270.01$ | $¥ 218.17$ |

Notes: Basis for calculations of net assets per share and diluted net income per share are as follows.

|  | FY12/2022 (From January 1, 2022 to December 31, 2022) | FY12/2023 (From January 1, 2023 to December 31, 2023) |
| :---: | :---: | :---: |
| Net income per share |  |  |
| Net income attributable to owners of parent ( $¥$ thousand) | 10,298,622 | 8,175,492 |
| Value not attributed to common stock ( $¥$ thousand) | - | - |
| Net income attributable to common shareholders <br> ( $¥$ thousand) | 10,298,622 | 8,175,492 |
| Average number of outstanding shares (shares) | 37,982,790 | 37,349,647 |
|  |  |  |
| Diluted net income per share |  |  |
| Net income adjustments attributable to parent company shareholders ( $¥$ thousand) | - | - |
| The number of shares of common stock increase (shares) | 158,764 | 122,612 |
| [Stock acquisition rights (shares)] | [158,764] | [122,612] |
| Descriptions of potentially dilutive common shares that were not included in the computation of Diluted net income per share because of their anti-dilutive effect | The 11th stock acquisition rights as ordinary stock options (126,000 shares) The 12th stock acquisition rights as ordinary stock options (166,000 shares) The 13th stock acquisition rights as ordinary stock options ( 161,000 shares) The 15th stock acquisition rights as ordinary stock options (141,000 shares) | The 11th stock acquisition rights as ordinary stock options ( 126,000 shares) The 12th stock acquisition rights as ordinary stock options (166,000 shares) The 13th stock acquisition rights as ordinary stock options ( 161,000 shares) The 17th stock acquisition rights as ordinary stock options (100,000 shares) |

## (Significant Subsequent Events)

Star Micronics Co., Ltd. ("Star Micronics" or "the Company") announced that its Board of Directors has resolved to renovate its Kikugawa Factory and construct a new factory as a part of its Machine Tools Segment activities. Brief details are presented as follows.

1. Purpose
(1) Star Micronics will look to increase its production capacity to meet the growing global demand for Swiss-Type CNC Automatic Lathes. The Company will also build a new factory in Japan to assemble high value-added products and cutting-edge models. In addition to putting in place a monthly production capacity of 100 units, efforts will be made to strengthen the Company's ability to respond to geopolitical risks through these means.
(2) Star Micronics current Kikugawa Factory building was constructed more than 35 years ago. The decision to renovate the Factory is therefore geared toward improving the Company's BCP by strengthening its response to earthquakes and other disasters.
(3) Star Micronics will work to increase operational and production efficiency, improve quality, and reduce costs by automating operations through such measures as the introduction of robots and the promotion of DX to create a smart factory.
(4) Star Micronics will install solar panels and other equipment and promote environmentally friendly design and facilities in a bid to realize sustainable factories. Through these endeavors, the Company aims to obtain ZEB certification and contribute to the realization of a sustainable society.
2. Overview of the new factory (1) Kikugawa South Factory (tentative)
(1) Location:
(2) Activities:
(3) Structural overview:
(4) Building area:
(5) Total floor area:
(6) Operating expenses:
(7) Start of construction:
(8) Start of operations

November 2025 (planned)
3. Overview of the new factory (2) Makinohara Factory (tentative)
(1) Location: Nunohikihara, Makinohara City, Shizuoka Prefecture
(2) Activities: Body assembly of cutting-edge models
(3) Structural overview: Steel-framed two-story building
(4) Building area: Approx. 6,900 $\mathrm{m}^{2}$ (approx.2,090 tsubo)
(5) Total floor area: Approx. $9,100 \mathrm{~m}^{2}$ (approx. 2,760 tsubo)
(6) Operating expenses: Approx. $¥ 5$ billion
(7) Start of construction: May 2025 (planned)
(8) Start of operations: July 2026 (planned)

