

AT A GLANCE BY REGION

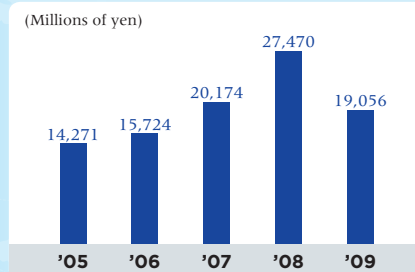
EUROPE

SALES BY SEGMENT

33.5%



NET SALES



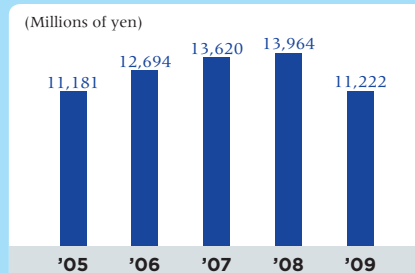
HIGHLIGHTS

- ▶ Machine tools faced a harsh business climate due to waning capital investment sentiment in the wake of economic deterioration.
- ▶ POS printers were affected significantly by weak capital investment sentiment due to lackluster consumer spending.

NORTH AMERICA

SALES BY SEGMENT

19.7%

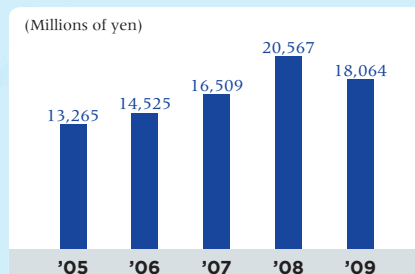


- ▶ Machine tools held firm in 2008 mainly due to the benefits of preferential tax treatment of capital investment, but in 2009 faced a challenging business environment defined by economic deterioration.
- ▶ Micro audio components for the auto sector did not grow due to the downturn in the auto industry.
- ▶ POS printers were affected significantly by weak capital investment sentiment due to lackluster consumer spending.

ASIA

SALES BY SEGMENT

31.7%

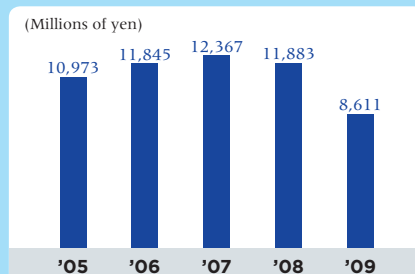


- ▶ Demand for machine tools dropped mainly because of cutbacks in capital investment due to the ailing economy.
- ▶ Demand for mobile phones held firm in China and India, but micro audio components struggled due to the impact of the economic downturn from toward the end of fiscal 2009.
- ▶ Comparatively steady growth in precision components for auto-related parts in China and for HDD components in Thailand.

JAPAN

SALES BY SEGMENT

15.1%



- ▶ The auto industry downturn was chiefly responsible for weak demand for machine tools.
- ▶ Precision components saw lower demand for wristwatch components following sluggish sales by wristwatch manufacturers.