

TO OUR SHAREHOLDERS



Toshihiro Suzuki
Director and Senior Advisor



Hajime Sato
President and CEO

In fiscal 2009, the fiscal year ended February 28, 2009, Star Micronics reported a business performance of lower sales and earnings, reflecting the rapid worsening of our operating environment caused by the global economic slowdown. The deterioration of the real economy triggered slumps in capital investment and consumer spending, which in the second half of the fiscal year had a significant negative impact on demand for our mainstay products.

With regards to returning profits to shareholders, in view of our performance in fiscal 2009, we lowered the annual dividend per share to ¥45 for the year under review, a decrease of ¥11 from fiscal 2008.

We expect the severe operating environment to continue during the year ending February 28, 2010. With the aim of further enhancing and strengthening our management framework, on May 28, 2009, President and CEO Toshihiro Suzuki assumed the new position of Director and Senior Advisor, and Senior Managing Director Hajime Sato became President and CEO. Together with Mr. Suzuki, Mr. Sato has been involved in the management of Star Micronics as a Senior Managing Director for the past three years. Our initiatives to build a high-profit structure and reinforce our business foundation have contributed to the improvement of Star Micronics' corporate value. From the year ending February 28, 2010, under a new management framework centered on Mr. Sato, we will implement a "select and focus" approach from a medium- and long-term perspective with the aim of both improving the competitive edge of our products and also differentiating them more from our competitors' products, thereby further increasing profitability.

We ask for the continued support of our shareholders and other investors in this continuing endeavor.

May 2009

A handwritten signature in blue ink, appearing to read "T. Suzuki".

Toshihiro Suzuki
Director and Senior Advisor

A handwritten signature in blue ink, appearing to read "H. Sato".

Hajime Sato
President and CEO